

SEGMENT REPORT

for the period ended 31 March 2026

The group has reportable segments that comprise the structure used by the chief operating decision maker (CODM) to make key operating decisions and assess performance. The group's reportable segments are operating segments that are differentiated by the activities that each undertakes and the products they manufacture and market (referred to as business segments). The reportable segments are consistent with the prior year.

The group evaluates the performance of its reportable segments based on operating income. The group accounts for intersegment sales and transfers at factory absorbed cost.

The financial information of the group's reportable segments is reported to the CODM for purposes of making decisions about allocating resources to the segment and assessing its performance. The segments disclosed below include local, export and food service solutions distribution channels.

R'million	Revenue		
	March 2026	March 2025 Restated [#]	September 2025
Milling and Baking¹	4 215	4 190	8 599
Grains²	3 472	3 614	7 084
Culinary³	5 657	5 206	10 157
Snacks, Treats and Beverages	3 266	3 227	5 979
Home and Personal Care	1 296	1 432	2 573
Corporate⁴	–	–	–
Total from continuing operations before the following items:	17 906	17 669	34 392
Insurance proceeds			
Restructuring and related costs			
IFRS 2 charges			
Total continuing operations	17 906	17 669	34 392
Discontinued operations	1 030	2 079	4 265
– Grains (Maize milling)	287	805	1 458
– International (Deciduous fruit (LAF) and Chococam) ⁵	743	1 274	2 807
	18 936	19 748	38 657

¹ Comprises wheat milling and baking. Intercompany sales within the segment account for R1.3 billion of total sales (2025: R1.2 billion, September 2025: R 2.8 billion).

² Comprises sorghum-based products, rice, pasta and oat-based breakfast cereals.

³ Comprises Culinary, Davita and Baby Nutrition. Intercompany sales within the segment account for R113 million of total sales (2025: R131 million, September 2025: R240 million).

⁴ Includes the corporate office and management expenses relating to international investments and controlled trusts.

⁵ Intercompany sales within the segment account for Rnil of total sales (2025: R118 million, September 2025: R435 million).

[#] Restated as required by IFRS 5 discontinued operations (refer to note 7) and for the prior period restatements (refer to note 9).



SEGMENT REPORT CONTINUED

Cost of sales			Operating income before impairments and non-operational items			Depreciation and amortisation		
March 2026	March 2025 Restated [#]	September 2025	March 2026	March 2025 Restated [#]	September 2025	March 2026	March 2025 Restated [#]	September 2025
2 703	2 746	5 584	376	326	761	108	112	209
2 429	2 770	5 162	441	230	736	43	43	78
4 221	3 951	7 518	562	443	1 065	127	130	247
2 058	2 102	3 882	505	435	820	77	78	148
754	839	1 474	297	292	526	28	28	57
-	-	-	(75)	(13)	(38)	45	57	118
12 165	12 408	23 620	2 106	1 713	3 870	428	448	857
			43	3	87			
			(50)	(16)	(10)			
			(38)	(65)	(115)			
12 165	12 408	23 620	2 061	1 635	3 832	428	448	857
807	1 750	3 670	96	(15)	(55)	3	34	105
225	760	1 324	12	(90)	(132)	3	6	28
582	990	2 346	84	75	77	-	28	77
12 972	14 158	27 290	2 157	1 620	3 777	431	482	962

SEGMENT REPORT CONTINUED

R'million	Total assets		
	March 2026	March 2025 Restated [#]	September 2025
Milling and Baking	3 431	3 122	3 312
Grains	2 089	2 111	2 498
Culinary	6 589	6 330	7 213
Snacks, Treats and Beverages	3 155	3 491	3 726
Home and Personal Care	1 392	1 264	1 577
Corporate*	3 266	9 234	6 203
International	261	2 455	455
Total continuing operations	20 183	28 007	24 984
Assets classified as held for sale	1 928	478	1 971
Total operations	22 111	28 485	26 955
Reconciliation of total assets:			
Total assets per statement of financial position	22 111	28 511	26 955
Deferred taxation asset	–	(26)	–
	22 111	28 485	26 955
Reconciliation of total liabilities:			
Total liabilities per statement of financial position			
Deferred taxation liability			

* Relates to corporate assets which include goodwill, investments and property, plant and equipment. Corporate liabilities primarily relate to borrowings, employee-related accruals, and trade and other payables.

[#] Restated as required by IFRS 5 discontinued operations (refer to note 7) and for the prior period restatements (refer to note 9).



SEGMENT REPORT CONTINUED

Total liabilities				Capital expenditure		
	March 2026	March 2025 Restated [#]	September 2025	March 2026	March 2025 Restated [#]	September 2025
	1 091	989	1 170	345	174	481
	1 655	1 551	2 269	42	15	30
	1 936	1 624	1 764	161	153	293
	1 196	1 157	1 157	85	58	127
	380	483	540	14	19	26
	3 780	2 777	1 853	56	16	140
	210	538	359	–	–	–
	10 248	9 119	9 112	703	435	1 097
	359	12	347	9	34	92
	10 607	9 131	9 459	712	469	1 189
	10 789 (182)	9 413 (282)	9 716 (257)			
	10 607	9 131	9 459			