

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

R'million	Share capital and premium
Balance at 1 October 2024 Restated[#]	18
Profit for the period	-
Other comprehensive income	-
Total comprehensive income	-
Release of FCTR on disposal of associate	-
Transfers between reserves	-
- Current year earnings	-
- Realised on disposal and divestment	-
Share-based payment ²	-
Dividends on ordinary shares	-
Total dividends	-
Less: Dividends on empowerment shares	-
Sale of empowerment shares	-
Share buy-back transaction ³	-
Balance at 31 March 2025 Restated[#]	18
Profit for the period	-
Other comprehensive loss	-
Total comprehensive income/(loss)	-
Transfers between reserves	-
- Current year earnings	-
- Realised on disposal and divestment	-
Share-based payment ²	-
Dividends on ordinary shares	-
Total dividends	-
Less: Dividends on empowerment shares	-
Sale of empowerment shares	-
Share buy-back transaction ³	(1)
Balance at 30 September 2025	17
Profit for the period	-
Other comprehensive loss	-
Total comprehensive income/(loss)	-
Transfers between reserves	-
Share-based payment ¹	-
Dividends on ordinary shares (net of dividend on treasury shares)	-
Sale of empowerment shares ²	-
Share buy-back transaction ³	(1)
Balance at 31 March 2026	16

¹ Included in the movement of the share based payment are options of R133 million (2024: R91 million) exercised.

² Relates to the exercising of options vested post the December 2014 lock-in period in terms of the Black Managers Participation Right Scheme (BMT). In the current period, R41 million (2024: R127 million) related to BMT.

³ During the current year, the group embarked on a share buy-back programme, in which 4 752 830 of the listed Tiger Brands shares were repurchased at an average price of R346.10 per share (2025: 5 456 526 shares at an average price of R286.79 per share).

[#] Restated for the prior period restatements (refer to note 9).



Non-distributable reserves	Accumulated profits	Shares held by subsidiary and empowerment entities	Share-based payment reserve	Total attributable to owners of the parent	Non-controlling interests	Total equity
3 234	16 849	(2 396)	505	18 210	217	18 427
-	2 080	-	-	2 080	19	2 099
215	-	-	-	215	8	223
215	2 080	-	-	2 295	27	2 322
(187)	-	-	-	(187)	-	(187)
(2 780)	2 780	-	-	-	-	-
337	(337)	-	-	-	-	-
(3 117)	3 117	-	-	-	-	-
-	(23)	23	(11)	(11)	-	(11)
-	(1 070)	-	-	(1 070)	(1)	(1 071)
-	(1 188)	-	-	(1 188)	(1)	(1 189)
-	118	-	-	118	-	118
-	-	100	-	100	-	100
-	(483)	-	-	(483)	-	(483)
482	20 133	(2 273)	494	18 854	244	19 098
-	1 737	-	-	1 737	15	1 752
(127)	(10)	-	-	(137)	(2)	(139)
(127)	1 727	-	-	1 600	13	1 613
6	(38)	-	32	-	-	-
6	(38)	-	32	-	-	-
-	-	-	-	-	-	-
-	23	(23)	19	19	-	19
-	(2 476)	-	-	(2 476)	(1)	(2 477)
-	(2 670)	-	-	(2 670)	(1)	(2 671)
-	194	-	-	194	-	194
-	-	27	-	27	-	27
-	(1 039)	-	-	(1 040)	-	(1 040)
361	18 330	(2 269)	545	16 984	255	17 239
-	1 584	-	-	1 584	16	1 600
(50)	-	-	-	(50)	(16)	(66)
(50)	1 584	-	-	1 534	-	1 534
52	(86)	-	34	-	-	-
-	-	-	(62)	(62)	-	(62)
-	(5 785)	-	-	(5 785)	-	(5 785)
-	-	41	-	41	-	41
-	(1 644)	-	-	(1 645)	-	(1 645)
363	12 399	(2 228)	517	11 067	255	11 322