

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

R'million	Unaudited six months ended 31 March 2026	Unaudited six months ended 31 March 2025 Restated [#]	Audited year ended 30 September 2025
Cash operating profit	2 746	2 346	5 923
Working capital changes	(310)	1 030	1 186
Cash generated from operations	2 436	3 376	7 109
Finance income received	70	27	140
Income from investments received	6	11	19
Finance costs paid	(98)	(45)	(72)
Dividends received from associated companies and subsidiaries	–	–	20
Taxation paid	(670)	(427)	(1 388)
Cash available from operations	1 744	2 942	5 828
Dividends paid	(5 785)	(1 068)	(3 548)
Net cash (outflow)/inflow from operating activities	(4 041)	1 874	2 280
Purchase of property, plant and equipment	(707)	(463)	(1 172)
Purchase of intangible assets	(5)	(6)	(17)
Proceeds on disposal of property, plant and equipment	–	6	37
Proceeds on disposal of investments	–	–	27
Investments in dual currency deposits	–	–	(4 344)
Proceeds from dual currency deposits	1 696	–	2 584
Funds held in escrow	1	(3)	(2)
Purchase of investments	–	(10)	–
Investment in unit trusts	(90)	–	(54)
Proceeds on disposal of Maize Milling	282	–	–
Proceeds on disposal of Baby Wellbeing	–	–	575
Proceeds on disposal of Carozzi	–	4 383	4 383
Cash inflow from investing activities	1 177	3 907	2 017
Net cash (outflow)/inflow before financing activities	(2 864)	5 781	4 297
Repurchase of shares relating to equity-settled scheme	(62)	–	–
Special purpose entity shares exercised	55	2	6
Repayment of principal portion of lease liabilities	(55)	(269)	(360)
Repurchase of Tiger Brands shares	(1 645)	(483)	(1 523)
Short-term borrowings raised	4 810	539	539
Short-term borrowings paid	(2 500)	(545)	(1 084)
Net cash inflow/(outflow) from financing activities	603	(756)	(2 422)
Net (decrease)/increase in cash and cash equivalents	(2 261)	5 025	1 875
Effect of exchange rate changes on cash and cash equivalents	(91)	65	(28)
Cash and cash equivalents at the beginning of the period	3 227	1 379	1 380
Cash and cash equivalents at the end of the period	875	6 469	3 227

[#] Restated as required by IFRS 5 discontinued operations (refer to note 7) and for the prior period restatements (refer to note 9).